

**CNO STRATEGIC STUDIES GROUP**

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NEWPORT RI 02841-1207

22 May 2009

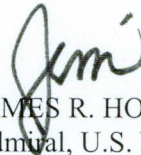
Dr. S.S. Iyengar, Ph. D.  
Roy Paul Daniels Professor and Chairman  
Department of Computer Science  
Louisiana State University  
Baton Rouge, LA - 70803 USA

Dear Dr. Iyengar,

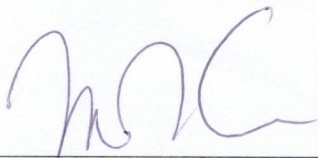
The CNO's Strategic Studies Group thanks you for the arrangement you made for Mike McGuire's trip to Louisiana State University. The insights provided by LSU show great promise and will drive the entire military's efforts forward in the unmanned systems arena. The potential applications exceed anything that we could have hoped for. We thank you and your team for all the collaboration necessary to make the trip a success.

We appreciate your support of the SSG.

Sincerely,



JAMES R. HOGG  
Admiral, U.S. Navy (Ret)  
Director



MICHAEL S. MCGUIRE, Associate Fellow